

# 2025 LOCAL GOVERNMENT CONFERENCE

Friday, 10 October 2025  
National Wine Centre

# Registration Options

### FULL DAY

**EARLY BIRD**  
\$400.00 ex GST  
\$440.00 inc GST  
\*Sale ends 31 July 2025

**STANDARD**  
\$450.00 ex GST  
\$495.00 inc GST

Inclusions:

- » Arrival Tea & Coffee
- » Morning Tea
- » Lunch
- » Networking Drinks & Canapés
- » Sessions 1 - 4 of selected stream

### HALF DAY (morning)

**EARLY BIRD**  
\$254.55 ex GST  
\$280.00 inc GST  
\*Sale ends 31 July 2025

**STANDARD**  
\$290.90 ex GST  
\$320.00 inc GST

Inclusions:

- » Arrival Tea & Coffee
- » Morning Tea
- » Lunch
- » Sessions 1 & 2 of selected stream

### HALF DAY (afternoon)

**EARLY BIRD**  
\$254.55 ex GST  
\$280.00 inc GST  
\*Sale ends 31 July 2025

**STANDARD**  
\$290.90 ex GST  
\$320.00 inc GST

Inclusions:

- » Arrival Tea & Coffee
- » Networking Drinks & Canapés
- » Sessions 3 & 4 of selected stream

### GROUP DISCOUNT (8+ people per stream)

Please email [m@normans.com.au](mailto:m@normans.com.au) to confirm your group booking

EARLY BIRD <small>*Sale ends 31 July 2025</small>		STANDARD	
<small>Full Day</small>	<small>Half Day</small>	<small>Full Day</small>	<small>Half Day</small>
\$372.73pp ex GST	\$236.36pp ex GST	\$418.18pp ex GST	\$272.73pp ex GST
\$410.00pp inc GST	\$260.00pp inc GST	\$460.00pp inc GST	\$300.00pp inc GST

# Conference Policies

Registration Eligibility

Norman Waterhouse reserves the right to decline a registration.

Photo Permission

By registering for this event, you accept the possibility that your photograph/video may be taken, and the content used or shared by Norman Waterhouse for promotional and educational purposes. If you do not agree to this use, please email a request to [m@normans.com.au](mailto:m@normans.com.au).

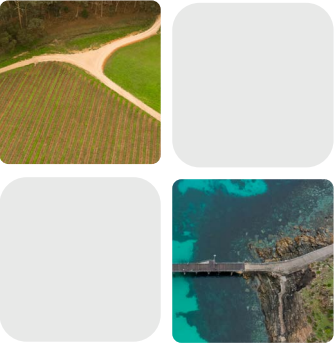
Cancellation Policy

Whilst Norman Waterhouse accepts the inevitability of changing circumstances, cancelled registrations incur costs. Therefore, the following cancellation policy applies:

Cancellation Received	Refund
More than 3 weeks prior to event	100%
Between 3 weeks and 1 week prior to event	50%
Within 1 week of the event	None

Substitutions are preferred and will best support your attendees.

For more information on our Terms & Conditions, please visit: [normans.com.au](http://normans.com.au)



# Planning, Development & Environment Agenda

HICKINBOTHAM HALL

## SESSION 1: Case Law Review - Part 1

This year’s case law review will cover all of the relevant ERD and Supreme Court decisions in the last 12 months including topics such as swimming pool safety, applications to quash deemed planning consents, planning appeals involving a carport forward of a dwelling, third-party advertisements, a directed refusal involving a State Heritage Place; enforcement notice appeals and civil enforcement proceedings; council and third party joinder applications; multiple tree damaging activity prosecutions for regulated trees; and a case considering the enforcement of an LMA and its interaction with subsequent development authorisations.

**Presented by:** *Principals* **Gavin Leydon, Peter Psaltis, Rebecca McAulay & Aden Miegel**, *Senior Associate* **Nicholas Munday and Associate** **Stephan Koefer**

## SESSION 2: Case Law Review - Part 2

Case law review continued...

**Presented by:** *Principals* **Gavin Leydon, Peter Psaltis, Rebecca McAulay & Aden Miegel**, *Senior Associate* **Nicholas Munday and Associate** **Stephan Koefer**

## SESSION 3: Case Law Review - Part 3

Case law review continued...

This will be followed by a Q&A with our speakers wherein they will discuss some of the key issues from over the last 12 months and answer any burning questions from participants.

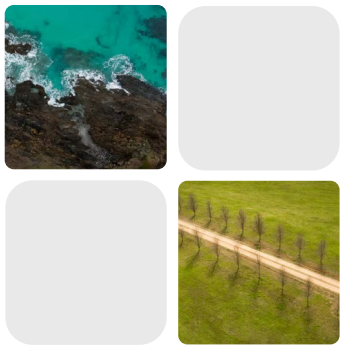
**Presented by:** *Principals* **Gavin Leydon, Peter Psaltis, Rebecca McAulay & Aden Miegel**, *Senior Associate* **Nicholas Munday and Associate** **Stephan Koefer**

## SESSION 4: Guest Speaker and Q&A

**Guest Speaker: Susan Close**

If you would like to submit a question for this session, please do so [here](#).

All streams to be merged in the Hickinbotham Hall for this session.



# Employment, Governance & Regulatory Services Agenda

---

## THE VINES ROOM

### SESSION 1: Case Law Review - Part 1

Join the Norman Waterhouse Local Government Employment, Governance and Regulatory Services Team as we explore recent significant and important developments in case law impacting on how employment, governance and regulatory professionals undertake their roles.

- There has been substantial case law development in this area over the last twelve months, and particular focus will be given to a variety of cases concerning:
- work health and safety;
  - elected member roles and functions;
  - elected member behavioural management;
  - council elections;
  - administrative law decision making; and
  - regulatory enforcement obligations.

**Presented by:** *Principals Sathish Dasan, Paul Kelly, Felice D’Agostino, Dale Mazzachi and Special Counsel Chris Alexandrides*

### SESSION 2: Case Law Review - Part 2

Case law review continued...

**Presented by:** *Principals Sathish Dasan, Paul Kelly, Felice D’Agostino, Dale Mazzachi and Special Counsel Chris Alexandrides*

### SESSION 3: Case Law Review - Part 3

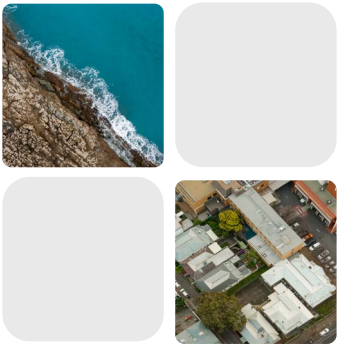
Case law review continued...

**Presented by:** *Principals Sathish Dasan, Paul Kelly, Felice D’Agostino, Dale Mazzachi and Special Counsel Chris Alexandrides*

### SESSION 4: Guest Speaker and Q&A

**Guest Speaker: Susan Close**

If you would like to submit a question for this session, please do so [here](#).  
All streams to be merged in the Hickinbotham Hall for this session.



# Major Projects, Strategic Procurement and Contract Management Agenda

---

## THE GALLERY ROOM

### SESSION 1: What’s Driving Change – and What Councils Can Do

When the wind changes direction, adjust your sails. The times have changed – and so have the issues and approaches around major urban renewal and infrastructure projects. It’s a dynamic economic and contractor market, so councils are needing to become equally dynamic to achieve results. The Norman Waterhouse team is enjoying working with councils to co-create adaptive solutions in these dynamic times. We are keen to share some of our latest thinking and co-create more solutions with session attendees.

**Presented by:** *Principals Sean Keenihan and Yari McCall*

### SESSION 2: How Councils Plan, Buy and Deliver – What You Need to Know

Building on last year’s focus on transaction structures for major projects, land acquisition and disposal, this session shifts the spotlight to the practical realities of implementation. Through the lens of strategic procurement, it explores how consistent principles can guide the acquisition of goods, services, and infrastructure, regardless of scale or type. The session also delves into maintaining a strong governance framework, the value of well-drafted council policies that enable councils to achieve their objectives, and the preparation of robust market engagement documentation designed to attract strong responses that drive value.

**Presented by:** *Principals Kane Robson, Lisa Hubbard and Senior Associates Declan McCarron*

### SESSION 3: Contract Implementation & Resolving Disputes: Case Studies and Strategic Takeaways

Join our Commercial Dispute Resolution team as we explore recent case studies from local government disputes, highlighting practical insights on addressing defective goods and services, enforcing contractual and statutory rights, navigating gaps in records, and achieving effective resolutions. This session will provide valuable insights to strengthen your council’s risk management and dispute resolution strategies.

**Presented by:** *Principals Sean Keenihan & Vas Marinos and Solicitors Chelsea Chieng & James Norris*

### SESSION 4: Guest Speaker and Q&A

**Guest Speaker: Susan Close**

If you would like to submit a question for this session, please do so [here](#).  
All streams to be merged in the Hickinbotham Hall for this session.





# Conference Schedule

**9:00am - 9:45am**

**MORNING REGISTRATION / NETWORKING**

**9:45am - 9:55am**

**WELCOME**

**10:00am - 11:00am**

**Session 1**

**11:00am - 11:30am**

**MORNING TEA**

**11:30am - 12:30pm**

**Session 2**

**12:30pm - 1:30pm**

**LUNCH**

**1:00pm - 1:30pm**

**AFTERNOON REGISTRATION / NETWORKING**

**1:30pm - 2:30pm**

**Session 3**

**2:30pm - 2:40pm**

**RESTROOM BREAK**

**2:40pm - 3:30pm**

**Session 4 - Guest Speaker, Susan Close**  
All streams to be merged in the Hickinbotham Hall

**3:30pm - 5:00pm**

**NETWORKING / REFRESHMENTS**